

# BUDGET STATEMENT 2

## DEPARTMENTAL ESTIMATES

### VOTE NUMBER 12

### DEPARTMENT OF LOCAL GOVERNMENT

To be appropriated:

**R63 853 000**

Responsible Political Office Bearer:

Provincial Minister of Local Government

Adminstrating Department:

Department of Local Government

Accounting Officer:

Head of Department, Local Government

#### 1. OVERVIEW

##### **Core functions and responsibilities**

Rendering administrative and financial support services to the department and the Provincial Minister.

Providing legislative clarity and support to municipalities.

Promoting the implementation of developmental local government.

Ensuring local government sustainability through monitoring and support programmes.

Facilitating co-operative governance.

Facilitating and co-ordinating disaster management in the Province.

##### **Vision**

Successful municipalities.

##### **Mission**

To ensure municipal success and sustainability.

##### **Main services**

Advisory service on the application of local government legislation.

Formulation of appropriate provincial legislation on local government.

Execution of legislation.

Technical support with the review of municipal Integrated development plans (IDP's).

Provincial disaster management.

Support with municipal valuations.

Co-ordination of presidential developmental initiatives Integrated sustainable rural development programme (ISRDP) and Urban renewal programme (URP).

Conduct research initiatives in respect of local government.

Support with the implementation of performance management.

Promotion and co-ordination of internal and external training initiatives.

Capacity building within local government.

Facilitating the transfer of powers and functions between the provincial and local government spheres.

The implementation and maintenance of inter-governmental fora for good governance and sound relations.

Implementation of management support programmes.

Promoting developmental local government.

##### **Demands and challenges in services**

The short term demands highlighted by the analysis in the department's strategic plan indicate that the required financial resources are available, but on the medium term a further financial injection will be required to add additional value to the development of the department and the improvement of its services.

On the Human resource side two major challenges emerge from the strategic planning exercise:

- Building appropriate organisational skills and capabilities.
- Creating effective human resource and financial management capacity for the new department.

The main strategic shift is to transform the department from an entity acting mainly as agent for the executing of national programmes and a minimalist role in the national legislative agenda; to a dynamic organisation playing a leadership role in pro-actively ensuring successful and sustainable municipalities. This will be done through execution of the constitutional mandate and value will be added by the monitoring, supporting, co-ordinating and regulatory role.

## **Acts, rules and regulations**

Auditor General Act, 1995 (Act 12 of 1995)  
Basic Conditions of Employment Act, 1997 (Act 75 of 1997)  
Civil Protection Act, 1977 (Act 67 of 1977)  
Civil Protection Ordinance, 1977 (Ordinance 8 of 1977)  
Compensation for Occupational Injuries and Diseases Act, 1993 (Act 130 of 1993)  
Constitution of the Republic of South Africa, 1996 (Act 108 of 1996)  
Constitution of the Western Cape, 1998 (Act 1 of 1998)  
Disaster management Act, 2002 (Act 57 of 2002)  
Division of Revenue Act, 2003  
Employment Equity Act, 1998 (Act 55 of 1998)  
Fire Brigade Services Act, 1987 (Act 99 of 1987)  
Labour Relations Act, 1995 (Act 66 of 1995)  
Local Authorities (Audit) Ordinance, 1938 (Ordinance 17 of 1938)  
Local Authorities (Investment of funds) Ordinance, 1935 (Ordinance 23 of 1935)  
Local Government Demarcation Act, 1998 (Act 27 of 1998)  
Local Government Transition Act, 1993 (Act 209 of 1993)  
Local Government: Municipal Structures Act, 1998 (Act 117 of 1998)  
Local Government: Municipal Systems Act, 2000 (Act 32 of 2000)  
Municipal Ordinance, 1974 (Ordinance 20 of 1974)  
National Archives of South Africa Act, 1996 (Act 43 of 1996)  
Occupational Health and Safety Act, 1993 (Act 85 of 1993)  
Promotion of Access to Information Act, 2000 (Act 2 of 2000)  
Property Valuation Ordinance, 1993 (Ordinance 14 of 1993)  
Protected Disclosures Act, 2000 (Act 26 of 2000)  
Public Finance Management Act, 1999 (Act 1 of 1999) (as amended by Act 29 of 1999) and the National Treasury Regulations  
Public Service Act, 1994 (Act 103 of 1994) and Public Service Regulations of 2000  
Regional Services Councils Act, 1985 (Act 109 of 1985)  
Rural Areas Act, 1987 (Act 9 of 1987)  
Skills Development Act, 1998 (Act 97 of 1998)  
Skills Levy Act, 1999 (Act 90 of 1999)  
Tobacco Products Control Amendment Act, 1999 (Act 12 of 1999)  
Transformation of Certain Rural Areas Act, 1998 (Act 9 of 1998)  
Valuation Ordinance, 1944 (Ordinance 26 of 1944)

## **Budget decisions**

The main budget decisions is to transform the department from an entity acting mainly as an agent for the executing of national programmes and a minimalist role in the national legislative agenda; to a dynamic organisation playing a leadership role in pro-actively ensuring successful and sustainable municipalities. This will be done through execution of the constitutional mandate and value will be added by the monitoring, supporting, co-ordinating and regulatory role.

The following anticipated legislation in progress and enacted, may impact on the budget and were not provided for in

Municipal Finance Management Bill

Property Rating Bill

The implementation of the Disaster Management Act

Possible further Presidential developmental initiatives and intergovernmental budget alignments to achieve the goal of *iKapa elihlumayo*.

## 2. REVIEW 2002/03

The transformation of local government as provided for in national legislation formed a large part of the agenda during 2002/03. The department played an important facilitating and supporting role through interpretation, advice and the distribution of guiding documents and draft policies. Formal liaison structures played a very important role in this process. The Provincial advisory forum (political) and the supporting technical structure were fully utilised for this purpose. Transformation questionnaires served as a useful tool to keep up to speed and plan support initiatives.

Developmental local government was promoted through a training programme which was developed and presented with the co-operation of the School of public and development management at the University of Stellenbosch. Thirty five officials of municipalities attended this programme. The use of the main tool for developmental local government, namely the Integrated development plan (IDP), was promoted through continued technical and financial support. All IDP's were completed, and this placed the Western Cape in the forefront as far as performance in this field goes.

Co-ordination of the Integrated sustainable rural development programme (ISRDP) (Central Karoo as a node) and the Urban renewal programme (URP), with Khayelitsha and Mitchell's' Plain as nodes, on behalf of the national department of Provincial and local government, became the responsibility of this department as mandated by the provincial Cabinet. A new political champion for these endeavours in the Province; the new Premier, also came on board during the year. The ISRDP node kicked off with 16 anchor projects funded to the tune of R42,9 million. During July, two anchor projects were identified for the URP nodes, namely the development of the Central business districts of Khayelitsha and Mitchell's' Plain, respectively.

A training initiative for 28 senior municipal officials with regard to administrative law, project management and diversity management in co-operation with the Cape administrative academy was a huge success. Other training initiatives focused on provision of infrastructure and financial management.

The long standing dilemma with the future of Karatara and environs received a lot of attention and a deal was brokered by the department whereby the Knysna municipality took responsibility for service delivery. This augers well for the

The viability of municipalities was monitored on an ongoing basis and four reports were submitted to the Minister of Local Government. Eleven management support programmes were implemented at municipalities in distress; with very positive results.

In the interest of legislative clarity at both the provincial and local spheres of government, and to give full effect to the constitutional mandate of the Province, the basis for provincial legislation was laid by way of comprehensive constitutional research by constitutional experts. The Determination of Types of Municipalities Act, 2000 was amended by the Provincial Legislature so as to include the executive mayoral system. A potential crisis with the possible invalidity of the Western Cape Valuation Ordinance, 1993, was averted through co-operation with the City of Cape Town and the national department of Provincial and local government and the subsequent amendment of the Local Government Municipal Structures Act; 1998. Inputs were made towards various drafts of national legislation not only in writing but also by means of active participation in the relevant provincial and national portfolio committees.

On disaster management the Universities of the Free State and Cape Town were appointed to do a risk and vulnerability assessment in the Province to identify high risk areas. Financial support to the value of R1,7 million was given to the City of Cape Town for the period from December 2002 to March 2003 to keep a fire fighting helicopter on standby during the summer.

A computer based management support system was developed and rolled out at all municipalities to enhance disaster management in the field. In addition, financial support was provided to four municipalities to finance nine fire-fighting trolleys for informal settlements as part of a co-operation agreement with a municipality in Bavaria, Germany. This is a pilot to test the viability of this type of approach.

The Consolidated municipal infrastructure programme (CMIP) was implemented with great success in the year under review. A total amount of R134 million will have been utilised up to 31 March 2003. Counter funding to the value of R52 million by municipalities represents the highest figure achieved by any province in the country.

### 3. OUTLOOK FOR 2003/04

The establishment of a separate department for Local government reflects the priority that the Western Cape attaches to municipalities in improving the quality of life of communities. The establishment of a new department also creates the opportunity to reflect on improvements and changes that are required in the Province to make the system of local government perform optimally.

The present situation is one of mainly being a delivery agent for national programmes and a minimalist role within the national legislative mandate.

In developing the department's strategic plan, the department combined the views of the provincial and municipal partners with their own sense of where they need to be and produced a plan for the department of Local government which they believe will take them forward in making municipalities successful and as result, *growing the Cape*.

In essence the approach is one of forming partnerships with local government and taking co-responsibility for ensuring successful local government. It follows that the focus must be one of adding value in a proactive way in disposing of the constitutional obligation to regulate, monitor, support, develop and co-ordinate.

The strategic plan is focused on 10 goals falling within two categories. The first category of goals that support our internal organisational performance consist of:

- Providing sound administration.
- Building appropriate organisational skills and capabilities.
- Creating effective human resource and financial management capacity for the department.

The second category of goals addresses the delivery of the strategic mandate:

- Shaping provincial strategy in respect of local government.
- Providing leadership in building developmental local government.
- Ensuring local government sustainability.
- Facilitating excellent intergovernmental relationships.
- Enabling legislative clarity.
- Facilitating a constructive management of the prevailing political dynamics.
- Facilitate and support the creation of an effective disaster management system.

The strategic plan is to give substance to these goals in three stages:

Stage I: Consolidating an ongoing improvement of current work programmes.

Stage II: Improving organisational capability in respect of intergovernmental relations.

Stage III: Providing leadership in respect of the provincial policy agenda for local government.

The department still needs to build the competence, concepts and networks required to fully evolve the current organisation into a highly effective change agent for municipalities. This plan, however, establishes a broad strategy, mandate and focus areas for the department with which they will be able to create a series of specific programmes and interventions, amongst others programmes supporting the goals of *iKapa elihlumayo*.

The key challenge for 2003/04 is to effect the paradigm shift from being a delivery agent for national, to a pro-active leader in ensuring successful municipalities through partnerships and co-responsibility. The test of the approach to monitor, co-ordinate, support and regulate; will be the measure of value which is to be added.

#### **Looking at the key priorities:**

Developmental local government, is about a mindset and capacity to promote economic and social development. Alignment of effort will be essential in delivery. In this regard, the department will have a critical effect on guiding and co-ordinating the implementation of the Integrated Sustainable Rural Development Programme (ISRDP) and the Urban Renewal Programme (URP) in the identified nodes by the respective implementing agents. The focus will be on sustainable projects supporting economic development and job creation. In addition the economic development initiative, i.e. *iKapa elihlumayo* of the Western Cape provincial government, will be supported by ensuring successful municipalities with a developmental mindset as elaborated on above and in the strategic plan.

Good intergovernmental relations, is about putting the "autonomy" on the back burner and creating room for one another in a spirit of mutual respect and trust; and making the hole bigger than the sum of the parts.

Sustainability, is about realizing the full revenue potential of municipalities; calling for a well designed indigent policy, credible tariff structures and efficient credit control. When combined with efficient financial management and fiscal discipline, sustainability will be ensured.

Legislative clarity, is about addressing shortcomings, clearing-up confusion and adding value through original provincial legislation and the purging of existing Ordinances.

Improvement of Disaster management, will revolve around internal capacity building to give effect to the new Disaster Management act and taking the initiative to ensure prevention and mitigation.

None of the above will come to fruition without heavy emphasis on training and capacity building; both internal and external. Some of the envisaged outputs are as follows:

- a municipal executive programme to promote representivity at municipalities
- training programme for women managers at municipalities
- training programme for municipal executives and senior and middle management
- training course in developmental local government
- capacity building for the provision, maintenance and management of infrastructure

The department is serious in fulfilling their constitutional mandate and to take co-responsibility for ensuring successful and sustainable municipalities.

#### 4. REVENUE AND FINANCING

##### 4.1 Summary of revenue

Table 1 hereunder gives the sources of funding for the vote.

<b>Table 1</b>								
<b>Summary of Revenue</b>								
<b>Department of Local Government</b>								
<b>Revenue</b>	2000/01 Actual	2001/02 Actual	2002/03 Budget	2002/03 Est. Actual	<b>2003/04 Voted</b>	% Change Voted to Est. Actual	2004/05 MTEF	2005/06 MTEF
	R'000	R'000	R'000	R'000	<b>R'000</b>		R'000	R'000
Equitable share	14 538	12 079	19 418	39 764	<b>39 826</b>	0.16	40 878	42 980
Conditional grants	5 420	17 500	24 857	25 343	<b>24 021</b>	(5.22)	22 810	3 738
Own Revenue			4	4	<b>6</b>	50.00	13	
<b>Total revenue</b>	<b>19 958</b>	<b>29 579</b>	<b>44 279</b>	<b>65 111</b>	<b>63 853</b>	<b>(1.93)</b>	<b>63 701</b>	<b>46 718</b>

##### 4.2 Revenue collection

Table 2 below is a summary of the revenue the department is responsible for collecting.

<b>Table 2</b>								
<b>Provincial Own Revenue</b>								
<b>Department of Local Government</b>								
<b>Head of Revenue</b>	2000/01 Actual	2001/02 Actual	2002/03 Budget	2002/03 Est. Actual	<b>2003/04 Voted</b>	% Change Voted to Est. Actual	2004/05 MTEF	2005/06 MTEF
	R'000	R'000	R'000	R'000	<b>R'000</b>		R'000	R'000
<b>Current revenue</b>			4	4	<b>6</b>	50.00	13	
<b>Tax revenue</b>								
Casino taxes								
Motor vehicle licences								
Horseracing								
Liquor licences								
<b>Non-tax revenue</b>			4	4	<b>6</b>	50.00	13	
Interest								
Health patient fees								
Reimbursements								
Other sales								
Other revenue <sup>a</sup>			4	4	<b>6</b>	50.00	13	
<b>Capital revenue</b>								
Sale of land and buildings								
Sale of stock, livestock etc.								
Other capital revenue								
<b>Total revenue</b>			<b>4</b>	<b>4</b>	<b>6</b>	<b>50.00</b>	<b>13</b>	

<sup>a</sup> Includes subsidised motor transport, administration fees and memorandum costs.

## 5. EXPENDITURE SUMMARY

### 5.1 Programme summary

Table 3 below shows the budget or estimated expenditure per programme, in standard item classification (in summary). Detail of the standard item and GFS economic classifications are attached as an annexure to this vote.

<b>Table 3 Summary of Expenditure and Estimates: Department of Local Government</b>								
<b>Programme</b>	<b>2000/01 Actual R'000</b>	<b>2001/02 Actual R'000</b>	<b>2002/03 Budget R'000</b>	<b>2002/03 Est. Actual R'000</b>	<b>2003/04 Voted R'000</b>	<b>% Change Voted to Est. Actual</b>	<b>2004/05 MTEF R'000</b>	<b>2005/06 MTEF R'000</b>
1. <b>Administration</b>	1 836	2 829	3 019	5 298	<b>17 854</b>	237.00	17 695	17 864
2. <b>Local government institutional services</b>	2 212	2 090	3 213	3 212	<b>4 774</b>	48.63	4 463	4 009
3. <b>Developmental local government</b>	6 547	7 605	4 386	7 874	<b>6 314</b>	(19.81)	6 009	6 432
4. <b>Local government monitoring and support</b>	9 363	14 322	30 581	42 442	<b>29 586<sup>ab</sup></b>	(30.29)	30 318	12 942
5. <b>Co-operative governance</b>					<b>410</b>		515	670
6. <b>Disaster management</b>		2 733	3 080	6 285	<b>4 915</b>	(21.80)	4 701	4 801
<b>Departmental totals</b>	<b>19 958</b>	<b>29 579</b>	<b>44 279</b>	<b>65 111</b>	<b>63 853</b>	(1.93)	<b>63 701</b>	<b>46 718</b>
<p><sup>a</sup> National conditional grant: Local Government Capacity Building Fund (Professional and special services -current - R5 614 000, Transfer payments - current - R15 100 000).</p> <p><sup>b</sup> National conditional grant: Consolidated Municipal Infrastructure Programme (Administrative expenditure- R453 000, Equipment capital R200 000, Professional and special services -current - R2 654 000).</p>								
<b>Standard item</b>								
<b>Current</b>								
Personnel	7 180	9 599	11 869	11 906	<b>22 079<sup>a</sup></b>	85.44	25 381	26 004
Transfer	7 622	16 728	19 792	37 304	<b>16 800</b>	(54.96)	15 050	3 823
Other current	5 106	3 231	12 548	14 296	<b>21 204</b>	48.32	22 392	15 982
<b>Total current</b>	<b>19 908</b>	<b>29 558</b>	<b>44 209</b>	<b>63 506</b>	<b>60 083</b>	(5.39)	<b>62 823</b>	<b>45 809</b>
<b>Capital</b>								
Acquisition of capital assets	50	21	70	1 605	<b>3 770</b>	134.89	<b>878</b>	<b>909</b>
Transfer								
<b>Total capital</b>	<b>50</b>	<b>21</b>	<b>70</b>	<b>1 605</b>	<b>3 770</b>	<b>134.89</b>	<b>878</b>	<b>909</b>
<b>Total standard item</b>	<b>19 958</b>	<b>29 579</b>	<b>44 279</b>	<b>65 111</b>	<b>63 853</b>	(1.93)	<b>63 701</b>	<b>46 718</b>
<p><sup>a</sup> Includes R1 444 000 in respect of improvement in conditions of service (ICS) carry-through costs since 1 July 2002 as well as new ICS costs from 1 July 2003.</p>								

6. **PROGRAMME DESCRIPTION**

6.1 **PROGRAMME 1: ADMINISTRATION**

AIM: To conduct the overall management of the department and the ministry to ensure an effective and efficient administration.

PROGRAMME DESCRIPTION:

**Office of the Provincial Minister of Local Government**

rendering of advisory, secretarial, administrative and office support services to the minister

**Corporate affairs**

- human resource development
- personnel management and administration
- labour relations
- general administration and logistical support
- record management
- supply chain management
- financial administration and management
- human rights issues
- communication
- information management
- strategic management

**Restructuring**

to provide for the restructuring of the department

SERVICE DELIVERY MEASURES:

<b>Sub-programme 1.1: Office of the Provincial Minister of Local Government</b>		
<b>Measurable Objective</b>	<b>Output</b>	<b>Performance Measures</b>
To ensure an efficient administrative support service to the minister.	Achieved goals of executive authority.	The administrative support functions will support the minister to ensure that provincial goals are met.

<b>Sub-programme 1.2: Corporate affairs</b>		
<b>Measurable Objective</b>	<b>Output</b>	<b>Performance Measures</b>
To ensure an efficient administrative support service to the department.	Cabinet submissions that comply with new guideline. Effective administrative support service. Satisfactory resolved representations. Appropriate policies. Defensible decisions.	Compliance with prescripts and an effective administration.
Develop and attract skilled professionals that can play a leading role in the municipal policy development arena.	Internal and external bursaries. Trained candidates.	Qualified candidates.
To conduct IT audit and develop appropriate strategy.	Analysis report. Appropriate strategy. Business plan to address gaps.	Effective and efficient IT which meets the needs of the department.
To review and restructure organisational establishment.	Restructured establishment.	Organisational structure that will meet the challenges of the strategic plan and budget.
To establish a well developed, effective and representative personnel corps.	A well developed and effective personnel corps.	Posts will be filled with incumbents that will meet the requirements of the posts.
To develop and maintain logistical support systems.	Effective logistical support systems.	Support system will meet the requirements of the strategic plan and budget.
To develop and facilitate a HIV/AIDS programme.	Successfully functioning programme.	Provincial success indicators.
To establish and maintain an effective supply chain management.	Cost-effective procurement of goods and services. Efficient provisioning of stocks and goods.	Supply chain management system will meet the requirements of prescripts.

<b>Sub-programme 1.2: Corporate affairs (continued)</b>		
<b>Measurable Objective</b>	<b>Output</b>	<b>Performance Measures</b>
To implement the Public Finance Management Act successfully.	Sound financial administration.	Compliance with normative measures.
To ensure the establishment of a competent financial component.	Competent financial component.	Financial component that will meet the requirements of the department, its strategic plan and prescripts.
To ensure sound financial management and administration.	Sound financial management and administration.	Unqualified audit reports.

<b>Sub-programme 1.3: Restructuring</b>		
<b>Measurable Objective</b>	<b>Output</b>	<b>Performance Measures</b>
To restructure the department.	Redesigned departmental structure. A re-aligned and resourced department.	Restructured departmental structure that will meet the requirements of the strategic plan and budget.

<b>Table 3.1 Expenditure - Programme 1: Administration Department of Local Government</b>								
<b>Sub-programme</b>	<b>2000/01 Actual R'000</b>	<b>2001/02 Actual R'000</b>	<b>2002/03 Budget R'000</b>	<b>2002/03 Est. Actual R'000</b>	<b>2003/04 Voted R'000</b>	<b>% Change Voted to Est. Actual</b>	<b>2004/05 MTEF R'000</b>	<b>2005/06 MTEF R'000</b>
1. <b>Office of the Provincial Minister of Local Government</b>	1 292	2 106	2 181	2 190	2 975 <sup>a</sup>	35.84	2 817	2 906
2. <b>Corporate affairs</b>	544	723	838	3 108	13 379	330.47	13 878	13 958
3. <b>Restructuring</b>					1 500		1 000	1 000
<b>Departmental totals</b>	1 836	2 829	3 019	5 298	17 854	237.00	17 695	17 864
<sup>a</sup> Includes salary R429 036 and remunerative allowance R107 259 of the Provincial Minister of Local Government.								
<b>Standard item</b>								
<b>Current</b>								
Personnel	1 238	2 210	2 253	2 953	9 962 <sup>a</sup>	237.35	12 655	12 773
Transfer								
Other current	598	612	766	2 060	4 552	120.97	4 342	4 362
<b>Total current</b>	1 836	2 822	3 019	5 013	14 514	189.53	16 997	17 135
<b>Capital</b>								
Acquisition of capital assets		7		285	3 340	1071.93	698	729
Transfer								
<b>Total capital</b>		7		285	3 340	1071.93	698	729
<b>Total standard item</b>	1 836	2 829	3 019	5 298	17 854	237.00	17 695	17 864
<sup>a</sup> Includes R652 000 in respect of improvement in conditions of service (ICS) carry-through costs since 1 July 2002 as well as new ICS costs from 1 July 2003.								

6.2 **PROGRAMME 2: LOCAL GOVERNMENT INSTITUTIONAL SERVICES**

AIM: To provide legislative clarity and institutional services to municipalities.

PROGRAMME DESCRIPTION:

**Legislation and administration**

- advisory service on the application of local government legislation
- formulation of provincial legislation on local government
- execution of legislation

SERVICE DELIVERY MEASURES:

<b>Sub-programme 2.1: Legislation and administration</b>		
<b>Measurable Objective</b>	<b>Output</b>	<b>Performance Measures</b>
Support municipalities by monitoring compliance with legislative prescripts re councillor affairs.	Municipalities that comply.	Strict adherence to the law and judicious decision making.
Maintain the institutional integrity of municipalities.	Municipalities that function effectively.	Compliance with legal prescripts.
Create capacity to execute interventions in terms of section 139 of the Constitution.	A business plan for the establishment of capacity to execute section 139 interventions.	Workable and affordable interventions.
Provide expert advice service to municipalities.	An acceptable advice service on general affairs of councils.	Advice to be in line with legal prescripts and practically orientated.
Develop a Western Cape local government act.	Action plan with framework, processes to be followed and timeframes to be adhered to for a local government act.	Thorough research, comprehensive consultation and clarity to implement.
Purge the Municipal Ordinance no 20 of 1974.	Provincial Act without the sections that are obsolete or in conflict with the Constitution.	Act in line with the Constitution.
Provide guidance to municipalities regarding by-laws.	Acceptable advice service on by laws to municipalities.	Guidance to be in line with new local government dispensation.
Audit provincial ordinances with the view to develop new provincial legislation where the need exists.	Framework for draft contemporary provincial ordinances/acts.	Thorough research and consultation.
To be of service to the department by way of a resource centre for legislation.	A practical and effective resource centre.	Correct interpretation of laws, government and provincial notices. To ensure timeous inputs when comments are required.

<b>Table 3.2 Expenditure - Programme 2: Local Government Institutional Services Department of Local Government</b>								
<b>Sub-programme</b>	<b>2000/01 Actual R'000</b>	<b>2001/02 Actual R'000</b>	<b>2002/03 Budget R'000</b>	<b>2002/03 Est. Actual R'000</b>	<b>2003/04 Voted R'000</b>	<b>% Change Voted to Est. Actual</b>	<b>2004/05 MTEF R'000</b>	<b>2005/06 MTEF R'000</b>
<b>1. Legislation and administration</b>	2 212	2 090	3 213	3 212	<b>4 774</b>	48.63	4 463	4 009
<b>Departmental totals</b>	2 212	2 090	3 213	3 212	4 774	48.63	4 463	4 009
<b>Standard item</b>								
<b>Current</b>								
Personnel	1 803	1 642	2 630	2 430	<b>2 835</b> <sup>a</sup>	16.67	2 944	3 050
Transfer								
Other current	409	445	583	732	<b>1 889</b>	158.06	1 469	909
<b>Total current</b>	2 212	2 087	3 213	3 162	<b>4 724</b>	49.40	4 413	3 959
<b>Capital</b>								
Acquisition of capital assets		3		50	<b>50</b>		50	50
Transfer								
<b>Total capital</b>		3		50	<b>50</b>		50	50
<b>Total standard item</b>	2 212	2 090	3 213	3 212	<b>4 774</b>	48.63	4 463	4 009

<sup>a</sup> Includes R186 000 in respect of improvement in conditions of service (ICS) carry-through costs since 1 July 2002 as well as new ICS costs from 1 July 2003.

### 6.3 PROGRAMME 3: DEVELOPMENTAL LOCAL GOVERNMENT

AIM: To promote the implementation of developmental local government.

#### PROGRAMME DESCRIPTION:

##### Development and co-ordination

co-ordination of presidential developmental initiatives (Integrated sustainable rural development programme (ISRDP) and Urban renewal programme (URP))

facilitating the transfer of powers and functions between the provincial and local government spheres

co-ordination of training initiatives

capacity building within local government

support with the implementation of performance management systems

technical support with the review of municipal Integrated development plans (IDP's)

##### Valuations

support with municipal valuations

##### Community focussed matters

research matters emanating from the departmental strategic plan

co-ordinate and drive specific community focussed matters

#### SERVICE DELIVERY MEASURES:

Sub-programme 3.1: Development and co-ordination		
Measurable Objective	Output	Performance Measures
Establish policy framework for clarification of division of powers and functions between provincial and local government. Conceptualize developmental local government. Compile a provincial developmental local government policy and programmes. Continue training course in developmental local government. To promote the alignment of provincial budgets, projects, programmes and priorities with IDP's.	Memorandum of agreement (MOU). A position paper. A provincial framework. Function specific agreements. A guide to developmental local government.  A coherent provincial policy and framework for departmental programmes.  A training course in line with departmental strategy on developmental local government. Established process to align municipal IDP's and provincial budgets.	Improved clarity and relations. Certainty on future assignments and improved service delivery.  Improved understanding of the concept.  Improved understanding of the concept.  Improved implementation of developmental local government. Improved financial efficiency and service delivery.
To assist municipalities with the reviewing of IDP's.	Reviewed and improved IDP's.	Improved IDP implementation.
To adjust current programmes in terms of new Departmental strategy.	Adjusted programmes.	Improved service delivery to local government.
Co-ordinate the URP.	Participating provincial departments in the Provincial framework.	Improved implementation of the programme.
Co-ordinate the ISRDP.	Participating provincial departments in the ISRDP. Provincial framework.	Improved implementation of the programme.
Promote paradigm shift from hardcore service delivery towards creating an enabling environment for sustainable development.	Information sessions/workshops to promote and achieve paradigm shifts. Municipal economic development profiles.	Enhancement of enabling environment.
Develop and co-ordinate municipal training initiatives.	A menu of training programmes based on analysed needs. An inaugural municipal executive programme. An inaugural training programme for woman managers. A repeat of the existing training course for municipal managers. An inaugural middle management training course. External bursary for one qualifying candidate.	More efficient and capacitated municipal staff.

<b>Sub-programme 3.1: Development and co-ordination (continued)</b>		
<b>Measurable Objective</b>	<b>Output</b>	<b>Performance Measures</b>
Facilitate the development of provincial key performance indicators (KPI's) for the municipal performance management system.	Provincial KPI's for municipal performance. A proposed guideline for a reporting format by municipalities. A format for reporting by the department. Timeous annual report to provincial legislature and national Minister. A consolidated, relevant and subject specific data base.	Improved performance and reporting.
Develop framework for municipal capacity building.	A framework reflecting principles, KPI's and programmes.	Improved municipal capacity.
Maintain, promote and refine the functioning of existing intergovernmental fora, i.e. Provincial advisory forum (PAF), Provincial advisory forum (technical) (PAFTECH) and District advisory forum (DAF).	Robust attendance of and participation in existing fora.	Improved functioning of the forums.
Facilitate refining of provincial strategies re Integrated development plans (IDP's), Economic development and spatial development.	Assessed and adjusted strategies.	Improvement of provincial strategies.
To conclude the final transformation phase.	Adjusted functions.	Improved service delivery.

<b>Sub-programme 3.2: Valuations</b>		
<b>Measurable Objective</b>	<b>Output</b>	<b>Performance Measures</b>
To comply with the present municipal property taxation prescripts.	List of provincial compliance responsibilities and validation of compliance.	Improved compliance.
Monitor quality and compliance with present municipal property taxation.	Complying municipalities.	Improved monitoring and compliance.
To facilitate the implementation of the proposed new Act on property taxation.	Presentation based on analysis. Presentation, workshops and information sessions.	Smooth implementation.
Monitor quality and compliance with proposed new municipal property taxation.	Complying municipalities.	Improved monitoring and compliance.

<b>Sub-programme 3.3: Community focussed matters</b>		
<b>Measurable Objective</b>	<b>Output</b>	<b>Performance Measures</b>
To research matters emanating from the departmental strategic plan.	Research results.	Useful research results.
To co-ordinate the Local economic development (LED) programmes.	Synergy of purpose. Monitored LED projects.	Improved economic situation.
Support municipalities with public participation.	A guideline on public participation. Assistance to identified municipalities.	Improved public participation.
To co-ordinate and drive specific community focussed matters.	Co-ordinated and managed community projects.	Improved co-ordination.

<b>Table 3.3 Expenditure - Programme 3: Developmental Local Government Department of Local Government</b>								
<b>Sub-programme</b>	<b>2000/01 Actual R'000</b>	<b>2001/02 Actual R'000</b>	<b>2002/03 Budget R'000</b>	<b>2002/03 Est. Actual R'000</b>	<b>2003/04 Voted R'000</b>	<b>% Change Voted to Est. Actual</b>	<b>2004/05 MTEF R'000</b>	<b>2005/06 MTEF R'000</b>
1. <b>Development and co-ordination</b>	6 547 *	6 923	3 436	6 823	5 152	(24.49)	4 807	5 191
2. <b>Valuations</b>		294	409	409	535	30.81	552	568
3. <b>Community based projects</b>		388	541	642	627	(2.34)	650	673
<b>Departmental totals</b>	6 547	7 605	4 386	7 874	6 314	(19.81)	6 009	6 432
* Includes expenditure with regard to the sub-programmes, Valuations and Research.								
<b>Standard item</b>								
<b>Current</b>								
Personnel	1 567	1 716	2 183	2 448	3 066 <sup>a</sup>	25.25	3 230	3 363
Transfer	1 223	4 016	1 492	4 494		(100.00)		
Other current	3 757	1 873	711	932	3 218	245.28	2 749	3 039
<b>Total current</b>	6 547	7 605	4 386	7 874	6 284	(20.19)	5 979	6 402
<b>Capital</b>								
Acquisition of capital assets					30		30	30
Transfer								
<b>Total capital</b>					30		30	30
<b>Total standard item</b>	6 547	7 605	4 386	7 874	6 314	(19.81)	6 009	6 432
<sup>a</sup> Includes R200 000 in respect of improvement in conditions of service (ICS) carry-through costs since 1 July 2002 as well as new ICS costs from 1 July 2003.								

6.4 **PROGRAMME 4: LOCAL GOVERNMENT MONITORING AND SUPPORT**

AIM: To monitor the viability of municipalities and to implement management support programmes at identified municipalities.

PROGRAMME DESCRIPTION:

**Evaluation and assistance**

- monitoring of the viability of municipalities
- regulation of capital requirements and specific service matters at municipalities
- implementation of management support programmes at identified municipalities

**Infrastructure capacitation**

- provide for Consolidated municipal infrastructure programme (CMIP) capacity building initiatives
- provide support to municipalities in respect of project preparation

SERVICE DELIVERY MEASURES:

<b>Sub-programme 4.1: Evaluation and assistance</b>		
<b>Measurable Objective</b>	<b>Output</b>	<b>Performance Measures</b>
To monitor municipal sustainability and viability.	A monitoring tool. A maintained data base based on focussed specific topics based on information supplied by the monitoring tool.	Improved monitoring and reporting.
To monitor the implementation of free basic services.	Six monthly report.	Improved service delivery to indigents.
To assist municipalities by developing a free basic services policy as a guideline.	A guideline on the implementation of free basic services.	Improved service delivery to indigents and more sustainable implementation of free basic services.
Co-ordinate the implementation of management support programmes.	Approved provincial business plan. Successful management support programmes.  Functioning municipal steering committees. Functioning provincial steering committee.	Improved cash flow and service delivery.
Develop a provincial approach in respect of determination of sustainability of new services/ projects by municipalities.	Municipalities utilising long term financial planning tool. Municipalities assisted with municipal service partnerships. A position paper on municipal service partnerships.	The extent to which councils utilise the tool.

<b>Sub-programme 4.2: Infrastructure capacitation</b>		
<b>Measurable Objective</b>	<b>Output</b>	<b>Performance Measures</b>
To develop and execute Consolidated municipal infrastructure programme (CMIP) capacity building initiatives.  To provide support to municipalities in respect of project preparation.	Capacitated provincial and municipal officials.  Business and master plans.	Successfully executed and maintained municipal assets.  Improved business and master plans to enhance, performance in construction and expenditure.

**Table 3.4 Expenditure - Programme 4: Local Government Monitoring and Support  
Department of Local Government**

Sub-programme	2000/01 Actual R'000	2001/02 Actual R'000	2002/03 Budget R'000	2002/03 Est. Actual R'000	2003/04 Voted R'000	% Change Voted to Est. Actual	2004/05 MTEF R'000	2005/06 MTEF R'000
1. Evaluation and assistance	9 363	14 322	22 214	33 825	20 315 <sup>a</sup>	(39.94)	18 515	7 254
2. Infrastructure capacitation			8367	8617	9 271 <sup>bc</sup>	7.59	11803	5688
<b>Departmental totals</b>	9 363	14 322	30 581	42 442	29 586	(30.29)	30 318	12 942
<sup>a</sup> National conditional grant: Local Government Capacity Building Fund (Transfer payments - current- R15 100 000). <sup>b</sup> National conditional grant: Local Government Capacity Building Fund (Professional and special fees - current- R5 614 000). <sup>c</sup> National conditional grant: Consolidated Municipal Infrastructure Programme (Administrative expenditure- R453 000, Equipment capital - R200 000, Professional and special fees - current- R2 654 000).								
<b>Standard item</b>								
<b>Current</b>								
Personnel	2 572	2 888	3 723	2 995	3 629 <sup>a</sup>	21.17	3 829	3 995
Transfer	6 399	11 312	16 500	30 210	15 100	(50.02)	13 350	2 123
Other current	342	119	10 308	9 187	10 607	15.46	13 089	6 774
<b>Total current</b>	9 313	14 319	30 531	42 392	29 336	(30.80)	30 268	12 892
<b>Capital</b>								
Acquisition of capital assets	50	3	50	50	250	400.00	50	50
Transfer								
<b>Total capital</b>	50	3	50	50	250	400.00	50	50
<b>Total standard item</b>	9 363	14 322	30 581	42 442	29 586	(30.29)	30 318	12 942
<sup>a</sup> Includes R237 000 in respect of improvement in conditions of service (ICS) carry-through costs since 1 July 2002 as well as new ICS costs from 1 July 2003.								

6.5 **PROGRAMME 5: Co-operative governance**

AIM: To promote excellent co-operative governance.

PROGRAMME DESCRIPTION:

**Facilitation services**

develop and execute initiatives for the promotion of co-operative governance

SERVICE DELIVERY MEASURES:

<b>Sub-programme 5.1: Facilitation services</b>		
<b>Measurable Objective</b>	<b>Output</b>	<b>Performance Measures</b>
Shape/focus provincial strategy re local government.	Provincial summit. A coherent provincial local government strategy.	Uniformity of approach by provincial departments vis a vis municipalities.
Initiate a structure for regular political and technical interaction with the City of Cape Town.	Functioning structure.	Synergy in City and provincial planning and budgeting ( <i>Die Kaap wat groei</i> ).
Co-ordinate provincial departmental participation in intergovernmental forums.	Participating departments.	Extent to which participation takes place.
Arrange annual joint conference with all three spheres of government.	Successful annual conference.	Extent to which conference is attended.
Establish and promote the department as principal provincial liaison structure in relation to intergovernmental relations with local government.	Department established as principal liaison structure in respect of intergovernmental relations with local government.	The extent to which the department fulfill its liaison function.
Define role, definition and co-operation protocol with Western Cape local government organisation (WECLOGO).	A mutually accepted protocol.	Extent to which protocol is adhered to.
Initiate protocol for local government relations between provinces.	A mutually accepted protocol.	Extent to which protocol is used.
Develop framework for a more structured, regular and vigorous interaction with the executive of WECLOGO.	A mutually accepted framework. Interaction contacts.	Extent to which interaction adds value to relationships.
Develop a scheduled programme of interaction, information sharing and capacity building with the standing committee of Local government affairs.	A scheduled programme for interaction. Information sessions. Capacity building workshops.	Extent to which value is added to the relationship between the department and the standing committee.
Develop protocol for co-operation between and in support of district and local mayors.	A mutually accepted protocol. Relaxed relationship between district and local mayors.	Extent to which protocol is used and adhered to.
Facilitate a political protocol on the support of development.	An accepted protocol within which development can be facilitated.	Extent to which adherence to protocol stimulates development.

<b>Table 3.5 Expenditure - Programme 5: Co-operative Governance Department of Local Government</b>								
<b>Sub-programme</b>	2000/01 Actual R'000	2001/02 Actual R'000	2002/03 Budget R'000	2002/03 Est. Actual R'000	<b>2003/04 Voted R'000</b>	% Change Voted to Est. Actual	2004/05 MTEF R'000	2005/06 MTEF R'000
<b>1. Facilitation services</b>					<b>410</b>		515	670
<b>Departmental totals</b>					<b>410</b>		515	670
<b>Standard item</b>								
<b>Current</b>								
Personnel								
Transfer								
Other current					<b>410</b>		515	670
<b>Total current</b>					<b>410</b>		515	670
<b>Capital</b>								
Acquisition of capital assets								
Transfer								
<b>Total capital</b>								
<b>Total standard item</b>					<b>410</b>		515	670

6.6 **PROGRAMME 6: DISASTER MANAGEMENT**

AIM: To create an effective disaster management system for the Province and support and promote the development of an acceptable fire brigade service.

PROGRAMME DESCRIPTION:

**Prevention, mitigation, preparedness and reconstruction**

- develop and maintain disaster management structure
- promote the development of acceptable fire brigade service
- grant to Surf Life-saving Association of South Africa

SERVICE DELIVERY MEASURES:

<b>Sub-programme 6.1: Prevention, mitigation, preparedness and reconstruction</b>		
<b>Measurable Objective</b>	<b>Output</b>	<b>Performance Measures</b>
Create and maintain effective provincial disaster management capability.	Compliance with legislative prescripts. Functioning and effective structures.	Improved compliance and effectiveness.
Establish contractual service delivery interface with municipalities in respect of disaster management.	Service delivery agreements.	Improved service delivery.
Facilitate provincial-wide co-operation in the field of disaster management.	Co-operation in the field of disaster management.	Improved co-operation in disaster management.
Monitor and promote the development of an acceptable fire brigade service.	Annual report on state of fire brigade services.  Adjustment of fire fighting function between district and local municipalities.	Improved monitoring of fire fighting service.
Facilitate contractual service delivery interface amongst municipalities in respect of fire brigade services where applicable.	Contractual service delivery agreements.	Improved service delivery.
Facilitate provincial-wide co-operation in the field of fire brigade services.	Established and co-ordinated provincial Fire brigade advisory forum.	Improved co-operation.
Foster provincial relations with the Institutes of disaster management and fire brigades.	Membership of and participation in Institute's activities.	Improved staff capacity.

<b>Table 3.6 Expenditure - Programme 6: Disaster Management Department of Local Government</b>								
<b>Sub-programme</b>	<b>2000/01 Actual R'000</b>	<b>2001/02 Actual R'000</b>	<b>2002/03 Budget R'000</b>	<b>2002/03 Est. Actual R'000</b>	<b>2003/04 Voted R'000</b>	<b>% Change Voted to Est. Actual</b>	<b>2004/05 MTEF R'000</b>	<b>2005/06 MTEF R'000</b>
<b>1. Prevention, mitigation and reconstruction</b>		2 733	3 080	6 285	<b>4 915</b>	(21.80)	4 701	4 801
<b>Departmental totals</b>		2 733	3 080	6 285	<b>4 915</b>	(21.80)	4 701	4 801
<b>Standard item</b>								
<b>Current</b>								
Personnel		1 143	1 080	1 080	<b>2 587</b> <sup>a</sup>	139.54	2 723	2 823
Transfer		1 400	1 800	2 600	<b>1 700</b>	(34.62)	1 700	1 700
Other current		182	180	1 385	<b>528</b>	(61.88)	228	228
<b>Total current</b>		2 725	3 060	5 065	<b>4 815</b>	(4.94)	4 651	4 751
<b>Capital</b>								
Acquisition of capital assets		8	20	1 220	<b>100</b>	(91.80)	50	50
Transfer								
<b>Total capital</b>		8	20	1 220	<b>100</b>	(91.80)	50	50
<b>Total standard item</b>		2 733	3 080	6 285	<b>4 915</b>	(21.80)	4 701	4 801

<sup>a</sup> Includes R169 000 in respect of improvement in conditions of service (ICS) carry-through costs since 1 July 2002 as well as new ICS costs from 1 July 2003.

Table 3.7

**Details of Transfers to Local Government  
Department of Local Government**

Municipalities	2000/01	2001/02	2002/03	2002/03	2003/04	% Change Voted to Est. Actual	2004/05	2005/06
	Actual	Actual	Budget	Est. Actual	Voted		MTEF	MTEF
	R'000	R'000	R'000	R'000	R'000		R'000	R'000
<b>Category A</b>	1 123	1 917	1 750	1 750	1 500	(14.29)	1 500	1 500
City of Cape Town	1 123	1 917	1 750	1 750	1 500	(14.29)	1 500	1 500
<b>Category B</b>	6 349	10 098	26 273	26 273		(100.00)		
Beaufort West	138	194	1 691	1 691				
Berg River	50	52	296	296				
Breede Valley	1 517	1 297	4 676	4 676				
Breë River/ Winelands	365	587	215	215				
Cape Agulhas		61	195	195				
Cederberg	90	343	1 415	1 415				
Drakenstein	27	631	590	590				
George		194	187	187				
Kannaland	316	810	1 263	1 263				
Knysna	341	441	546	546				
Laingsburg		53	1 594	1 594				
Langeberg	117	227	1 514	1 514				
Matzikama	194	470	703	703				
Mossel Bay	531	362	111	111				
Oudtshoorn	330	539	1 258	1 258				
Overstrand		353	284	284				
Pettenberg Bay	312	177	1 298	1 298				
Prince Albert		109	87	87				
Saldanha Bay	23	154	1 671	1 671				
Stellenbosch		273	200	200		(100.00)		
Swartland	100	584	95	95				
Swellendam		404	2 097	2 097				
Theewaterskloof	901	27	1 722	1 722				
Witzenberg	997	1 756	2 565	2 565		(100.00)		
<b>Category C</b>	50	4 613	9 374	9 374		(100.00)		
Boland		698	492	492		(100.00)		
Central Karoo		1 646	6 323	6 323				
Eden	50	1 104	117	117				
Overberg		289	2 146	2 146				
West Coast		876	296	296		(100.00)		
<b>unallocated</b>			7	7	15 100 *		13 350	2 123
<b>Total</b>	7 522	16 628	37 404	37 404	16 600	(55.62)	14 850	3 623

\* Dependent on criteria provided by the national department of Provincial and local government and subsequent approval of provincial business plans.

<b>Table 8</b>			
<b>Personnel Estimates</b>			
<b>Department of Local Government</b>			
<b>Programme</b>	<b>At 31 March 2002</b>	<b>At 31 March 2003</b>	<b>At 31 March 2004</b>
1. <b>Administration</b>	10	13	50
2. <b>Local government institutional services</b>	9	12	15
3. <b>Developmental local government</b>	12	14	18
4. <b>Local government monitoring and support</b>	20	19	21
5. <b>Co-operative governance</b>			
6. <b>Disaster management</b>	9	9	19
<b>Total</b>	<b>60</b>	<b>67</b>	<b>123</b>

<b>Table 9</b>							
<b>Reconciliation of Structural Changes</b>							
<b>Department of Local Government</b>							
<b>Current Programme</b>	<b>2001/02 Actual</b>	<b>2002/03 Budget</b>	<b>2002/03 Est. Actual</b>	<b>2003/04 Voted</b>	<b>2004/05 MTEF</b>	<b>2005/06 MTEF</b>	<b>New Programme</b>
	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	
Vote 1: Provincial Administration Western Cape; Programme 3: Information Technology				<b>1 700</b>	488	509	Programme 1: Administration
Vote 8: Planning, local government and housing; Programme 1: Administration	2 106	2 181	2 190	<b>2 975</b>	2 817	2 906	Programme 1: Administration
Vote 8: Planning, local government and housing; Programme 4: Local government services	723	838	3 108	<b>14 879</b>	14 878	14 958	Programme 1: Administration
	2 090	3 213	3 212	<b>4 774</b>	4 463	4 009	Programme 2: Local government institutional services
	7 605	4 386	7 874	<b>6 314</b>	6 009	6 432	Programme 3: Developmental local government
	14 322	30 581	42 442	<b>29 586</b>	30 318	12 942	Programme 4: Local government monitoring and support
				<b>410</b>	515	670	Programme 5: Co-operative governance
	2 733	3 080	6 285	<b>4 915</b>	4 701	4 801	Programme 6: Disaster management
<b>Total</b>	<b>29 579</b>	<b>44 279</b>	<b>65 111</b>	<b>65 553</b>	<b>64 189</b>	<b>47 227</b>	

<b>Table 10 Summary of Transfer Payment related Expenditure Department of Local Government</b>					
<b>Programme</b>	<b>Beneficiary</b>	<b>Main Purpose</b>	<b>2003/04 Voted R'000</b>	<b>2004/05 MTEF R'000</b>	<b>2005/06 MTEF R'000</b>
<b>4. Local government monitoring and support</b>	Municipalities	To enable provinces to assist municipalities experiencing severe financial problems to restructure their financial positions and organisations.	<b>15 100</b>	13 350	2 123
<b>6. Disaster management</b>	City of Cape Town	Financial assistance for fire fighting during the the dry season by means of helicopters	<b>1 500</b>	1 500	1 500
	Surf Life-saving Association of South Africa	To provide for life-saving initiatives and services on the beaches of the Western Cape.	<b>200</b>	200	200
<b>Total</b>			<b>16 800</b>	15 050	3 823

<b>Table A Summary of Expenditure and Estimates: Department of Local Government</b>								
Programme	2000/01 Actual	2001/02 Actual	2002/03 Budget	2002/03 Est. Actual	2003/04 Voted	% Change Voted to Est. Actual	2004/05 MTEF	2005/06 MTEF
	R'000	R'000	R'000	R'000	R'000		R'000	R'000
<b>Standard items</b>								
Personnel expenditure	7 180	9 599	11 869	11 906	22 079	85.44	25 381	26 004
Administrative expenditure	1 073	1 034	1 302	1 430	4 568	219.44	4 341	4 476
Stores and livestock	448	122	115	582	563	(3.26)	663	513
Current	448	122	115	582	563	(3.26)	663	513
Capital								
Equipment	183	144	350	1 827	3 993	118.56	1 101	1 132
Current	133	123	280	222	223	0.45	223	223
Capital	50	21	70	1 605	3 770	134.89	878	909
Land and buildings								
Current								
Capital								
Professional and special services	3 397	1 946	10 851	11 832	15 780	33.37	17 085	10 680
Current	3 397	1 946	10 851	11 832	15 780	33.37	17 085	10 680
Capital								
Transfer payments	7 622	16 728	19 792	37 304	16 800	(54.96)	15 050	3 823
Current	7 622	16 728	19 792	37 304	16 800	(54.96)	15 050	3 823
Capital								
Miscellaneous expenditure	55	6		230	70		80	90
Civil Pensions Stabilization Account	55	6		10		(100.00)		
<i>ex gratia</i> payment				200		(100.00)		
Gifts, donations				20	70	250.00	80	90
<b>Total current</b>	<b>19 908</b>	<b>29 558</b>	<b>44 209</b>	<b>63 506</b>	<b>60 083</b>	<b>(5.39)</b>	<b>62 823</b>	<b>45 809</b>
<b>Total capital</b>	<b>50</b>	<b>21</b>	<b>70</b>	<b>1 605</b>	<b>3 770</b>	<b>134.89</b>	<b>878</b>	<b>909</b>
<b>Total standard item classification</b>	<b>19 958</b>	<b>29 579</b>	<b>44 279</b>	<b>65 111</b>	<b>63 853</b>	<b>(1.93)</b>	<b>63 701</b>	<b>46 718</b>
<b>GFS Economic Type</b>								
<b>Current expenditure</b>								
Compensation of employees	7 235	9 605	11 869	11 936	22 149	85.56	25 461	26 094
Salaries and wages								
Other remuneration	7 235	9 605	11 869	11 936	22 149	85.56	25 461	26 094
Use of goods and services	5 051	3 225	12 548	14 266	21 134	48.14	22 312	15 892
Interest paid								
Transfer payments	7 622	16 728	19 792	37 304	16 800	(54.96)	15 050	3 823
Subsidies to business enterprises								
Local government	7 522	16 628	19 692	37 204	16 600	(55.38)	14 850	3 623
Extra-budgetary institutions								
Households								
Non-profit organisation	100	100	100	100	200	100.00	200	200
<b>Total current</b>	<b>19 908</b>	<b>29 558</b>	<b>44 209</b>	<b>63 506</b>	<b>60 083</b>	<b>(5.39)</b>	<b>62 823</b>	<b>45 809</b>
<b>Capital expenditure</b>								
Non-financial assets	50	21	70	1 605	3 770	134.89	878	909
Buildings and structures								
Machinery and equipment	50	21	70	1 605	3 770	134.89	878	909
Non-produced assets								
Other assets								
Capital transfer to								
Local government								
Other								
<b>Total capital</b>	<b>50</b>	<b>21</b>	<b>70</b>	<b>1 605</b>	<b>3 770</b>	<b>134.89</b>	<b>878</b>	<b>909</b>
<b>Total GFS expenditure</b>	<b>19 958</b>	<b>29 579</b>	<b>44 279</b>	<b>65 111</b>	<b>63 853</b>	<b>(1.93)</b>	<b>63 701</b>	<b>46 718</b>

<b>Table A.1 Summary of Expenditure and Estimates: Department of Local Government Programme 1: Administration</b>								
<b>Programme</b>	2000/01 Actual	2001/02 Actual	2002/03 Budget	2002/03 Est. Actual	2003/04 Voted	% Change Voted to Est. Actual	2004/05 MTEF	2005/06 MTEF
	R'000	R'000	R'000	R'000	R'000		R'000	R'000
<b>Standard items</b>								
Personnel expenditure	1 238	2 210	2 253	2 953	9 962	237.35	12 655	12 773
Administrative expenditure	498	458	527	566	2 214	291.17	2 134	2 064
Stores and livestock	34	75	69	535	386	(27.85)	386	386
Current	34	75	69	535	386	(27.85)	386	386
Capital								
Equipment	38	60	97	375	3 441	817.60	799	830
Current	38	53	97	90	101	12.22	101	101
Capital		7		285	3 340	1071.93	698	729
Land and buildings								
Current								
Capital								
Professional and special services	15	21	73	849	1 831	115.67	1 701	1 791
Current	15	21	73	849	1 831	115.67	1 701	1 791
Capital								
Transfer payments								
Current								
Capital								
Miscellaneous expenditure	13	5		20	20		20	20
Civil Pensions Stabilization Account	13	5						
Gifts, donations				20	20		20	20
<b>Total current</b>	<b>1 836</b>	<b>2 822</b>	<b>3 019</b>	<b>5 013</b>	<b>14 514</b>	<b>189.53</b>	<b>16 997</b>	<b>17 135</b>
<b>Total capital</b>		<b>7</b>		<b>285</b>	<b>3 340</b>	<b>1071.93</b>	<b>698</b>	<b>729</b>
<b>Total standard item classification</b>	<b>1 836</b>	<b>2 829</b>	<b>3 019</b>	<b>5 298</b>	<b>17 854</b>	<b>237.00</b>	<b>17 695</b>	<b>17 864</b>
<b>GFS Economic Type</b>								
<b>Current expenditure</b>								
Compensation of employees	1 251	2 215	2 253	2 973	9 982	235.76	12 675	12 793
Salaries and wages								
Other remuneration	1 251	2 215	2 253	2 973	9 982	235.76	12 675	12 793
Use of goods and services	585	607	766	2 040	4 532	122.16	4 322	4 342
Interest paid								
Transfer payments								
Subsidies to business enterprises								
Local government								
Extra-budgetary institutions								
Households								
Non-profit organisation								
<b>Total current</b>	<b>1 836</b>	<b>2 822</b>	<b>3 019</b>	<b>5 013</b>	<b>14 514</b>	<b>189.53</b>	<b>16 997</b>	<b>17 135</b>
<b>Capital expenditure</b>								
Non-financial assets		7		285	3 340	1071.93	698	729
Buildings and structures								
Machinery and equipment		7		285	3 340	1071.93	698	729
Non-produced assets								
Other assets								
Capital transfer to								
Local government								
Other								
<b>Total capital</b>		<b>7</b>		<b>285</b>	<b>3 340</b>	<b>1071.93</b>	<b>698</b>	<b>729</b>
<b>Total GFS expenditure</b>	<b>1 836</b>	<b>2 829</b>	<b>3 019</b>	<b>5 298</b>	<b>17 854</b>	<b>237.00</b>	<b>17 695</b>	<b>17 864</b>

<b>Table A.2 Summary of Expenditure and Estimates:            Department of Local Government            Programme 2: Local Government Institution Services</b>								
Programme	2000/01	2001/02	2002/03	2002/03	2003/04	% Change Voted to Est. Actual	2004/05	2005/06
	Actual	Actual	Budget	Est. Actual	Voted		MTEF	MTEF
	R'000	R'000	R'000	R'000	R'000		R'000	R'000
<b>Standard items</b>								
Personnel expenditure	1 803	1 642	2 630	2 430	2 835	16.67	2 944	3 050
Administrative expenditure	115	88	151	150	174	16.00	174	174
Stores and livestock	18	21	22	23	102	343.48	202	52
Current	18	21	22	23	102	343.48	202	52
Capital								
Equipment	22	23	60	59	63	6.78	63	63
Current	22	20	60	9	13	44.44	13	13
Capital		3		50	50		50	50
Land and buildings								
Current								
Capital								
Professional and special services	238	316	350	350	1 600	357.14	1 080	670
Current	238	316	350	350	1 600	357.14	1 080	670
Capital								
Transfer payments								
Current								
Capital								
Miscellaneous expenditure	16			200		(100.00)		
Civil Pensions Stabilization Account	16							
<i>ex gratia</i> payment				200		(100.00)		
<b>Total current</b>	<b>2 212</b>	<b>2 087</b>	<b>3 213</b>	<b>3 162</b>	<b>4 724</b>	<b>49.40</b>	<b>4 413</b>	<b>3 959</b>
<b>Total capital</b>		<b>3</b>		<b>50</b>	<b>50</b>		<b>50</b>	<b>50</b>
<b>Total standard item classification</b>	<b>2 212</b>	<b>2 090</b>	<b>3 213</b>	<b>3 212</b>	<b>4 774</b>	<b>48.63</b>	<b>4 463</b>	<b>4 009</b>
<b>GFS Economic Type</b>								
<b>Current expenditure</b>								
Compensation of employees	1 819	1 642	2 630	2 430	2 835	16.67	2 944	3 050
Salaries and wages								
Other remuneration	1 819	1 642	2 630	2 430	2 835	16.67	2 944	3 050
Use of goods and services	393	445	583	732	1 889	158.06	1 469	909
Interest paid								
Transfer payments								
Subsidies to business enterprises								
Local government								
Extra-budgetary institutions								
Households								
Non-profit organisation								
<b>Total current</b>	<b>2 212</b>	<b>2 087</b>	<b>3 213</b>	<b>3 162</b>	<b>4 724</b>	<b>49.40</b>	<b>4 413</b>	<b>3 959</b>
<b>Capital expenditure</b>								
Non-financial assets		3		50	50		50	50
Buildings and structures								
Machinery and equipment		3		50	50		50	50
Non-produced assets								
Other assets								
Capital transfer to								
Local government								
Other								
<b>Total capital</b>		<b>3</b>		<b>50</b>	<b>50</b>		<b>50</b>	<b>50</b>
<b>Total GFS expenditure</b>	<b>2 212</b>	<b>2 090</b>	<b>3 213</b>	<b>3 212</b>	<b>4 774</b>	<b>48.63</b>	<b>4 463</b>	<b>4 009</b>

<b>Table A.3 Summary of Expenditure and Estimates: Department of Local Government Programme 3: Developmental Local Government</b>								
<b>Programme</b>	2000/01 Actual	2001/02 Actual	2002/03 Budget	2002/03 Est. Actual	2003/04 Voted	% Change Voted to Est. Actual	2004/05 MTEF	2005/06 MTEF
	R'000	R'000	R'000	R'000	R'000		R'000	R'000
<b>Standard items</b>								
Personnel expenditure	1 567	1 716	2 183	2 448	3 066	25.25	3 230	3 363
Administrative expenditure	333	246	213	303	960	216.83	1 161	1 261
Stores and livestock	391	24	12	12	34	183.33	34	34
Current	391	24	12	12	34	183.33	34	34
Capital								
Equipment	23	22	67	67	74	10.45	74	74
Current	23	22	67	67	44	(34.33)	44	44
Capital					30		30	30
Land and buildings								
Current								
Capital								
Professional and special services	3 005	1 581	419	550	2 130	287.27	1 450	1 630
Current	3 005	1 581	419	550	2 130	287.27	1 450	1 630
Capital								
Transfer payments	1 223	4 016	1 492	4 494		(100.00)		
Current	1 223	4 016	1 492	4 494		(100.00)		
Capital								
Miscellaneous expenditure	5				50		60	70
Civil Pensions Stabilization Account	5							
Gifts, donations					50		60	70
<b>Total current</b>	<b>6 547</b>	<b>7 605</b>	<b>4 386</b>	<b>7 874</b>	<b>6 284</b>	<b>(20.19)</b>	<b>5 979</b>	<b>6 402</b>
<b>Total capital</b>					<b>30</b>		<b>30</b>	<b>30</b>
<b>Total standard item classification</b>	<b>6 547</b>	<b>7 605</b>	<b>4 386</b>	<b>7 874</b>	<b>6 314</b>	<b>(19.81)</b>	<b>6 009</b>	<b>6 432</b>
<b>GFS Economic Type</b>								
<b>Current expenditure</b>								
Compensation of employees	1 572	1 716	2 183	2 448	3 116	27.29	3 290	3 433
Salaries and wages								
Other remuneration	1 572	1 716	2 183	2 448	3 116	27.29	3 290	3 433
Use of goods and services	3 752	1 873	711	932	3 168	239.91	2 689	2 969
Interest paid								
Transfer payments	1 223	4 016	1 492	4 494		(100.00)		
Subsidies to business enterprises								
Local government	1 123	4 016	1 492	4 494		(100.00)		
Extra-budgetary institutions								
Households								
Non-profit organisation	100							
<b>Total current</b>	<b>6 547</b>	<b>7 605</b>	<b>4 386</b>	<b>7 874</b>	<b>6 284</b>	<b>(20.19)</b>	<b>5 979</b>	<b>6 402</b>
<b>Capital expenditure</b>								
Non-financial assets					30		30	30
Buildings and structures								
Machinery and equipment					30		30	30
Non-produced assets								
Other assets								
Capital transfer to								
Local government								
Other								
<b>Total capital</b>					<b>30</b>		<b>30</b>	<b>30</b>
<b>Total GFS expenditure</b>	<b>6 547</b>	<b>7 605</b>	<b>4 386</b>	<b>7 874</b>	<b>6 314</b>	<b>(19.81)</b>	<b>6 009</b>	<b>6 432</b>

<b>Table A.4 Summary of Expenditure and Estimates:            Department of Local Government            Programme 4: Local Government Monitoring and Support</b>								
Programme	2000/01 Actual	2001/02 Actual	2002/03 Budget	2002/03 Est. Actual	2003/04 Voted	% Change Voted to Est. Actual	2004/05 MTEF	2005/06 MTEF
	R'000	R'000	R'000	R'000	R'000		R'000	R'000
<b>Standard items</b>								
Personnel expenditure	2 572	2 888	3 723	2 995	3 629	21.17	3 829	3 995
Administrative expenditure	127	76	265	264	752	184.85	299	299
Stores and livestock	5	2	9	9	21	133.33	21	21
Current	5	2	9	9	21	133.33	21	21
Capital								
Equipment	100	31	106	106	315	197.17	115	115
Current	50	28	56	56	65	16.07	65	65
Capital	50	3	50	50	250	400.00	50	50
Land and buildings								
Current								
Capital								
Professional and special services	139	12	9 978	8 848	9 769	10.41	12 704	6 389
Current	139	12	9 978	8 848	9 769	10.41	12 704	6 389
Capital								
Transfer payments	6 399	11 312	16 500	30 210	15 100	(50.02)	13 350	2 123
Current	6 399	11 312	16 500	30 210	15 100	(50.02)	13 350	2 123
Capital								
Miscellaneous expenditure	21	1		10		(100.00)		
Civil Pensions Stabilization Account	21	1		10		(100.00)		
<b>Total current</b>	<b>9 313</b>	<b>14 319</b>	<b>30 531</b>	<b>42 392</b>	<b>29 336</b>	<b>(30.80)</b>	<b>30 268</b>	<b>12 892</b>
<b>Total capital</b>	<b>50</b>	<b>3</b>	<b>50</b>	<b>50</b>	<b>250</b>	<b>400.00</b>	<b>50</b>	<b>50</b>
<b>Total standard item classification</b>	<b>9 363</b>	<b>14 322</b>	<b>30 581</b>	<b>42 442</b>	<b>29 586</b>	<b>(30.29)</b>	<b>30 318</b>	<b>12 942</b>
<b>GFS Economic Type</b>								
<b>Current expenditure</b>								
Compensation of employees	2 593	2 889	3 723	3 005	3 629	20.77	3 829	3 995
Salaries and wages								
Other remuneration	2 593	2 889	3 723	3 005	3 629	20.77	3 829	3 995
Use of goods and services	321	118	10 308	9 177	10 607	15.58	13 089	6 774
Interest paid								
Transfer payments	6 399	11 312	16 500	30 210	15 100	(50.02)	13 350	2 123
Subsidies to business enterprises								
Local government	6 399	11 312	16 500	30 210	15 100	(50.02)	13 350	2 123
Extra-budgetary institutions								
Households								
Non-profit organisation								
<b>Total current</b>	<b>9 313</b>	<b>14 319</b>	<b>30 531</b>	<b>42 392</b>	<b>29 336</b>	<b>(30.80)</b>	<b>30 268</b>	<b>12 892</b>
<b>Capital expenditure</b>								
Non-financial assets	50	3	50	50	250	400.00	50	50
Buildings and structures								
Machinery and equipment	50	3	50	50	250	400.00	50	50
Non-produced assets								
Other assets								
Capital transfer to								
Local government								
Other								
<b>Total capital</b>	<b>50</b>	<b>3</b>	<b>50</b>	<b>50</b>	<b>250</b>	<b>400.00</b>	<b>50</b>	<b>50</b>
<b>Total GFS expenditure</b>	<b>9 363</b>	<b>14 322</b>	<b>30 581</b>	<b>42 442</b>	<b>29 586</b>	<b>(30.29)</b>	<b>30 318</b>	<b>12 942</b>



<b>Table A.6 Summary of Expenditure and Estimates: Department of Local Government Programme 6: Disaster Management</b>								
<b>Programme</b>	2000/01 Actual	2001/02 Actual	2002/03 Budget	2002/03 Est. Actual	2003/04 Voted	% Change Voted to Est. Actual	2004/05 MTEF	2005/06 MTEF
	R'000	R'000	R'000	R'000	R'000		R'000	R'000
<b>Standard items</b>								
Personnel expenditure		1 143	1 080	1 080	2 587	139.54	2 723	2 823
Administrative expenditure		166	146	147	208	41.50	208	208
Stores and livestock			3	3	20	566.67	20	20
Current			3	3	20	566.67	20	20
Capital								
Equipment					100		50	50
Current								
Capital		8	20	1 220	100	(91.80)	50	50
Land and buildings								
Current								
Capital								
Professional and special services		16	31	1 235	300	(75.71)		
Current		16	31	1 235	300	(75.71)		
Capital								
Transfer payments		1 400	1 800	2 600	1 700	(34.62)	1 700	1 700
Current		1 400	1 800	2 600	1 700	(34.62)	1 700	1 700
Capital								
Miscellaneous expenditure								
Civil Pensions Stabilization Account								
<b>Total current</b>		2 725	3 060	5 065	4 815	(4.94)	4 651	4 751
<b>Total capital</b>		8	20	1 220	100	(91.80)	50	50
<b>Total standard item classification</b>		2 733	3 080	6 285	4 915	(21.80)	4 701	4 801
<b>GFS Economic Type</b>								
<b>Current expenditure</b>								
Compensation of employees		1 143	1 080	1 080	2 587	139.54	2 723	2 823
Salaries and wages								
Other remuneration		1 143	1 080	1 080	2 587	139.54	2 723	2 823
Use of goods and services		182	180	1 385	528	(61.88)	228	228
Interest paid								
Transfer payments		1 400	1 800	2 600	1 700	(34.62)	1 700	1 700
Subsidies to business enterprises								
Local government		1 300	1 700	2 500	1 500	(40.00)	1 500	1 500
Extra-budgetary institutions								
Households								
Non-profit organisation		100	100	100	200	100.00	200	200
<b>Total current</b>		2 725	3 060	5 065	4 815	(4.94)	4 651	4 751
<b>Capital expenditure</b>								
Non-financial assets		8	20	1 220	100	(91.80)	50	50
Buildings and structures								
Machinery and equipment		8	20	1 220	100	(91.80)	50	50
Non-produced assets								
Other assets								
Capital transfer to								
Local government								
Other								
<b>Total capital</b>		8	20	1 220	100	(91.80)	50	50
<b>Total GFS expenditure</b>		2 733	3 080	6 285	4 915	(21.80)	4 701	4 801